

# *Carl S. Moore, Ph.D.*

## *Curriculum Vitae*

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### PROFESSIONAL SUMMARY

A strategic, team-oriented, technically savvy, innovative, faculty developer, trainer and emerging scholar. Skilled facilitator and teacher who has designed and taught undergraduate and graduate courses in face-to-face as well as online modes. Maintains an active research agenda that seeks to investigate the following areas: Universal Design for Learning, online learning, assessment, and contemplative pedagogy. Also participates in professional associations via serving on committees and delivering presentations.

### EDUCATION

#### **Doctorate of Philosophy in Interdisciplinary Education, May 2013**

Temple University | Philadelphia, PA

Dissertation: "Inclusive College Teaching: A Study of How Four Award-Winning Faculty Employ Universal Design Instruction"

Chair: Dean James Earl Davis, Ph.D.

#### **Master of Education in Urban Education, August 2010**

Temple University, Philadelphia, PA

#### **Master of Arts in Higher Education Policy & Leadership, June 2005**

The Ohio State University, Columbus, OH

#### **Bachelor of Science in Electronic Media, May 2003**

Kutztown University of Pennsylvania, Kutztown, PA

### CERTIFICATIONS

Diversity Leadership | Temple University

Myers-Briggs Administrator [ENTJ] | CPP Incorporated

Institute for Emerging Leaders in Online Education (IELOL) | Online Learning Consortium

Intergroup Relations Institute | University of Michigan

National Coalition Building Institute | Kutztown University

Quality Matters Peer Reviewer | Quality Matters

Quality Matters APPQMR F2F Facilitator | Quality Matters

### HIGHER EDUCATION EXPERIENCE

#### **Department Chair/Acting Director/Associate Professor [tenure-track] | Fall 2014 – Present**

University of the District of Columbia – Research Academy of Integrated Learning (RAIL), Learning Resources Division

- Assist the Provost with the development and execution of university-wide educational development initiatives.
- Supervise 4 faculty members, 1 systems manager, 2 instructional designers and 1 Blackboard administrator.
- Serve as department chair for the RAIL unit in the Learning Resources Division.
- Lead the university in the process for strategic planning and successful administration of quality online programs and services.
- Manage the department's \$348,000 operational budget and assist in the management of the division personal budget.
- Assist university faculty and departments with the development of degree programs and online/face-to-face credit and non-credit course offerings.
- Coordinate institutional Quality Matters informed peer reviews process of online courses.
- Guide the division in strategic planning through the design and implement strategic goals, objectives, assessment, and reporting protocol.
- Collaborate with college departments to develop distance education marketing strategies.
- Provide faculty mentoring, consultations, and evaluations.
- Create programs and resources designed to promote teaching methods that are consistent with the research on how people learn.
- Deliver face-to-face, hybrid, and asynchronous workshops on research informed teaching practices.

**HIGHER EDUCATION EXPERIENCE** *continued*)

**Assistant Director/ Adjunct Assistant Professor | Fall 2012 – Fall 2014**

Temple University – Teaching and Learning Center (TLC)

- Assisted the Associate Vice Provost with the development and execution of TA and faculty development initiatives and overall department management, including a \$450,000 departmental budget.
- Supervise and oversaw the performance of 3 faculty fellows, 1 office assistant, 2 graduate students and 2 student workers.
- Responsible for the design, development, marketing, delivery and successful management of a 6-credit Teaching in Higher Education Graduate Certificate for local, online, and international constituency.
- Taught a 6-week Provost Teaching Academy on research-based practices in teaching to faculty and members of university senior leadership.
- Spearheaded initiatives that assist faculty with the incorporation of technology and Web 2.0 tools into inclusive learning-centered teaching practices.
- Created and implemented a teaching series on universal design instruction and construction of ADA accessible course materials.
- Planned annual Faculty Conference on Teaching Excellence and Teaching and Technology Symposium.
- Provided faculty mentoring, consultations, and evaluations.
- Developed auxiliary marketing plan for outreach to Philadelphia and surrounding areas, which includes blog, email, print, plasma screen, and social media modes.
- Created programs and resources designed to promote teaching methods that are consistent with the research on how people learn.
- Authored a monthly peer-reviewed blog to educate campus community and public on best practices in teaching and learning.
- Represented TLC on Liberal Arts Teaching Awards, Retention, and Academic Advisor Training university-wide committees.

**Consultant | Spring 2009 – Fall 2014**

Temple University – Office of Institutional Diversity, Equity, Advocacy and Leadership (IDEAL)

- Conducted dialogues on class, gender, race, and religion.
- Served as a diversity facilitation trainer.
- Conducted professional development workshops for faculty and staff.
- Assisted in creating and implementing social justice training for Temple faculty and administration.
- Served as an advisor for Temple multicultural student leadership organizations.

**Director | Fall 2011 – Fall 2012**

Community College of Philadelphia – Student Success Initiatives

- Assisted the Dean with executing critical initiatives to increase student retention and persistence including promoting staff development.
- Supervised a Student Success Coach, peer support program coordinator, project leaders, student workers and an administrative assistant including preparing and conducting annual staff performance appraisals.
- Provided strategic direction and leadership for a college-wide Early Alert academic intervention system.
- Coordinated faculty assessment and training for College Orientation Seminar courses (COL 100).
- Prepared reports on achievement of established division and office goals.
- Designed and implemented learning outcomes, objectives and assessment protocol for student affairs division.
- Created and implemented assessment, evaluation, and benchmarking strategies to rate, analyze and improve the performance of student and academic affairs enrollment, retention, and persistence strategies and services.
- Designed effective communication strategies for comprehensive student development and retention plan to enhance student persistence, including use of school website, college portal, electronic mail, social media, and other technologies.
- Conducted institutional evaluation and research as a member of Middle States workgroup for standards 6 and 7.
- Maintained databases and spreadsheets in support of division programs, reporting requirements, and analysis for decision-making.
- Utilized institutional data to develop and implement specific strategic interventions for students on academic probation and students who have stopped-out of the College.

### HIGHER EDUCATION EXPERIENCE (continued)

#### **Associate Director | Summer 2009 – Fall 2011**

Temple University – Fox School of Business Center for Undergraduate Advising

- Supervised a staff of 9 masters-level professional full-time advisors.
- Devised a two tiered freshman/sophomore and junior/senior advising structure.
- Advised a caseload of 700+ business students, assessed student-learning needs, and develop academic success plans.
- Coordinated Fox School of Business retention efforts for at-risk and academic jeopardy student populations.
- Continuously evaluated, designed, and implemented leadership/staff development trainings.
- Utilized Dreamweaver programs for website development and maintenance.
- Served as a Banner trainer for the university.
- Designed implemented the Fox School of Business's first Living and Learning program.
- Delivered freshman orientation, transfer student, academic success, and Intra–University transfer student presentations.
- Performed registration, academic holds, dismissal/reinstatement interviews, transfer credit evaluation and graduation review/clearances.

#### **Assistant Director | Summer 2008 – Summer 2009**

Temple University – Center for Social Justice and Multicultural Education (CSJME)

- Strategically planned and implemented a broad range of programs to assist Temple students in embracing social justice, diversity and multiculturalism.
- Facilitated Intergroup Dialogue for Temple student and staff in the areas of race and gender.
- Promoted individual and organizational leadership development for temple student leaders.
- Designed, implemented, and facilitated leadership trainings for student leaders of organizations that advance diversity, multiculturalism, and social justice.
- Built and maintained relationships with student organizations, academic departments, administrative offices, and community groups.
- Created and implemented 'Owl Pal' retention program for ALANA and LGBTQ students.
- Coordinated for and chaperoned students to various leadership conferences.
- Trained student leaders in conflict resolution, mentoring and multicultural education.
- Presented workshops to the campus community on issues related to a range of social identity groups.

#### **Academic Advisor | Summer 2007 – Summer 2008**

Temple University – College of Science & Technology (CST)

- Interpreted University and college policies for translation and necessary recommendations to students.
- Instructed a section of the College of Science & Technology freshman seminar course.
- Partnered with unit Director to create and implement a “developmental” advising model for CST advisors.
- Acted as a liaison between student, faculty, and staff.
- Collaborated with Career Development Services to develop career development programs for CST students.
- Liaised with other offices to implement initiatives for at-risk student population.
- Developed initiatives to monitor and help students in unsatisfactory academic standing.
- Assisted in planning and implementation of staff development, monthly training, and weekly meetings.

#### **Instructional Faculty/Program Coordinator/Counselor Advisor | Fall 2005 - Summer 2007**

Kutztown University of Pennsylvania – Upward Bound Math Science & Student Support Services Program (TRIO)

- Served as an Instructional Faculty member, teaching a 3-credit freshman orientation course on college success strategies.
- Assisted students in the college application process, including college essay preparation and completion FAFSA form.
- Provided financial aid workshops for students and parents.
- Coordinated the summer residential program and college visits.
- Interviewed, hired, trained, and supervised student paraprofessional staff for TRIO residential program.
- Assisted in the development of TRIO college prep program curriculum.
- Taught college preparatory course to inner-city/low-income high school juniors and seniors.

### **HIGHER EDUCATION EXPERIENCE (continued)**

#### **Coordinator of Minority Recruitment [part-time] | Fall 2005 - Spring 2007**

Reading Area Community College – Admissions

- Developed and executed recruitment plans targeting under-represented or minority populations including potential students and their families.
- Worked cooperatively as a member of the admissions staff to perform outreach activities and aggressively educate/recruit students.
- Identified community contacts for recruitment of under-represented and/or minority populations.
- Collaborated with other offices to market to potential students in accordance with the college's marketing plan.
- Conducted admissions interviews with potential students.
- Coordinated and assisted with campus events for outreach and recruitment designed to reach under-represented and/or minority populations.
- Designed and implemented student leadership initiatives for diverse students.

#### **Assistant Hall Director, Steeb & Mack Hall | Fall 2003 - Spring 2005**

The Ohio State University – Office of Housing and Resident Education

- Co-directed the overall operation of a co-educational undergraduate residence hall housing 480 students including First Year Experience, Engineering and Biological Math Sciences Living Learning Programs.
- Co-selected, supervised, trained, and evaluated twenty resident advisors in areas of programming, community development, behavioral conduct, time/stress management, and conflict resolution.
- Advised a hall council board committed to community service, diversity, recreational, and academic programming initiatives.
- Managed budget and accounting processes of \$16,000 hall council account budget and forecasted budgetary needs.
- Served as a hearing officer for residents documented who violated university policies and procedures and assigned appropriate educational sanctions.

### **TEACHING & INSTRUCTION EXPERIENCE**

#### **University of the District of Columbia | Spring 2015 – Present**

- Online Learning Academy
- Myrtilla Miner Faculty Institute
- Teaching Assistant Effective Teaching Seminar/Independent Study

#### **Temple University | Spring 2011 – Present**

- ESPY 8995 Teaching in Higher Education (online) [Graduate Course]
- ESPY 8960 Teaching, Technology, and Innovations (online) [Graduate Course]

#### **Temple University | Spring 2011 – Summer 2014**

- EDU 0817 Youth Cultures
- U SEM 1001 University Seminar (Fox School of Business Living and Learning Community)
- U SEM 1001 University Seminar
- Provost Teaching Academy

#### **Arcadia University | Spring 2011 – Spring 2014**

- EDU 501 Urban Education (hybrid and online) [Graduate Course]
- EDU 505 Cultural Foundations of Education (online) [Graduate Course]

#### **Cabrini College | Fall 2012 – Summer 2013**

- EDG 540 Foundations of American Education [Graduate Course]
- EDG 521 Education and Social Policy [Graduate Course]

#### **Kutztown University of Pennsylvania & Reading Area Community College | Fall 2005 – Spring 2007**

- UST 100 University Studies
- ORI 101 College Success Strategies

### TEACHING & INSTRUCTION EXPERIENCE (continued)

#### **Facilitator | Spring 2000 – Spring 2006**

The Ohio State University/ Kutztown University National Coalition Building Institute

#### **The Ohio State University | Fall 2003 – Spring 2005**

- Resident Advisor Workshop Instructor
- ED P&L 271 Leadership in Community Service Teaching Assistant
- Leadership Lab Facilitator

### RESEARCH EXPERIENCE

#### **Student Peer Education Teaching (SPET) – Research Academy for Integrated Learning | Spring 2015 – Present**

University of the District of Columbia

#### **College Teacher Professional Identity Development– Teaching and Learning Center | Spring 2013 – Present**

Temple University

#### **Universal Design Instruction – College of Education | Spring 2010 – May 2013**

Temple University

#### **Black Male Student Perspectives on College Faculty – Division of Student Affairs | Fall 2011 – Fall 2012**

Community College of Philadelphia

### PUBLICATIONS

#### *Editorials/Blogs*

**Moore, C.** (2014). Student Voice as a Delivery Method. Lilly Conferences on College and University Teaching.

**Moore, C.** (2014). Teaching Students How to Fish: Moving Beyond Learning Centered Teaching. Lilly Conferences on College and University Teaching.

**Moore, C.** (2013). The Reflective Teacher. Temple University Teaching and Learning Center EDvice Exchange.

**Moore, C.** (2013). Composing a Course for Significant Learning. Temple University Teaching and Learning Center EDvice Exchange.

#### *Papers*

**Moore, C.** (2013). Inclusive College Teaching: A Study of How Four Award-Winning Faculty Employ Universal Design. UMI Dissertation Publishing.

**Moore, C.** *Inclusive Excellence: How Award Winning Faculty Employ Universal Design.* Association for the Study of Higher Education. Conference Proceedings – Las Vegas, NV 2012

Alston, S., **Moore, C.**, & Thomas, M. (2016). Strategies for enhancing social work teaching in online education. *Journal of Human Behavior in the Social Environment.*

#### *Books/Book Chapters*

Phu, V., Frederickson, S., & **Moore, C.** (Eds.). Handbook of Research on Innovative Pedagogies and Technologies for Online Learning in Higher Education. Pennsylvania: IGI Global, 2017.

Wood, J. L., & **Moore, C.** *Engaging transfer students from community colleges.* In Harper, S. R. & Quaye, S.J. (Eds.). Student engagement in higher education: Theoretical perspectives and practical approaches for diverse populations (2nd ed.). New York: Routledge, 2014

## **CONFERENCE/PAPER PRESENTATIONS**

### **“Silver Lining: Strategies for Creating Low-cost Scalable Faculty Development Programs”**

Orlando, FL | Online Learning Consortium Conference National Conference | Fall 2015

### **“Inclusion by Design: Survey Your Syllabus and Course for Inclusion”**

Bethesda, MD | Lilly Conference on College & University Teaching | Summer 2015

### **“This IS Research: Reimagining the College Classroom as a Site of Study”**

Bethesda, MD | Lilly Conference on College & University Teaching | Summer 2015

### **“Inclusion by Design: Survey Your Syllabus and Course for Inclusion”**

Dallas, TX | Professional and Organizational Development National Conference | Fall 2014

### **“Teaching Students How to Fish: Moving Beyond Learning-Centered Teaching”**

Dallas, TX | Professional and Organizational Development National Conference | Fall 2014

### **“Becoming Socially Just Educators: Moving Beyond Equality for Social Change”**

Philadelphia, PA | National Association of Multicultural Educators Conference | Spring 2014

### **“Casting a Wide Pedagogical Net: Using Universal Design Instruction Framework for Inclusive Teaching”**

Philadelphia, PA | National Association of Multicultural Educators Conference | Spring 2014

### **“Flat Class: Democratizing Education Student Teacher Collaborative Course Design”**

Bethesda, MD | Lilly Conference on College & University Teaching | Spring 2014

### **“Teaching Students How to Fish: Moving Beyond Learning-Centered Teaching”**

Bethesda, MD | Lilly Conference on College & University Teaching | Spring 2014

### **“Walking the Talk: 10 Best Practices for Teaching Online”**

Philadelphia, PA | Drexel e-Learning 3.0 Conference Lilly | Spring 2014

### **“The Symbolic Teacher”**

Bethesda, MD | Lilly Conference on College & University Teaching | Summer 2013

### **“Inclusive Excellence?: How Award Winning Faculty Employ Universal Design”**

Las Vegas, NV | Association for the Study of Higher Education (ASHE) Conference | Fall 2012

### **“Using Assessment in Student Affairs”**

Philadelphia, PA | Innovations Conference | Spring 2012

### **“Got Swagga?: Using Hip Hop Elements to Advance Literacy”**

Bethesda, MD | Lilly Conference on College & University Teaching | Summer 2012

### **“Universally Design Your Classroom”**

Bethesda, MD | Lilly Conference on College & University Teaching | Summer 2011

### **“Universally Design Your Classroom”**

Kutztown, PA | National Association of Multicultural Educators Regional Conference | Spring 2011

### **“Social Class Intergroup Dialogue”**

Philadelphia, PA | Multicultural Educators State Conference | Summer 2010

### **“Teaching Students How to Fish: Empowering Students to Advise Themselves”**

Chicago, IL | National Association of Academic Advisors National Conference | Fall 2009

## ADDITIONAL WORKSHOPS

[Designed and delivered within the past two years, 2013–2015]

“Beyond Bloom: Designing Your Course for Significant Learning”

“Blended, Flipped, or Online: Using Teaching Modes Effectively”

“Casting a Wide Pedagogical Net: Inclusive Teaching via Universal Design for Learning”

“Go Go Gadgets!: Employing Mobile Devices to Achieve Learning Outcomes”

“Inclusive Teaching = Effective Teaching: Using Evidence-Based and Best Practices to Teach All Students”

“Reaching All Students: Considerations for Effective Inclusive Teaching”

“The Balancing Act: Teaching Effectively in Hybrid, Online, and Face-to-Face Modes”

## INVITED TALKS

Washington, DC | Plenary Address: **Being ‘Mindful’ About Technology use in Learning Spaces** – International Lilly Conference on Teaching and Learning | Summer 2016

Dalton, GA | Keynote Address: **Teaching Students How to Fish (Learn)** – Dalton State Conference on Teaching and Learning | Spring 2016

Philadelphia, PA | Guest Speaker: **Harmonizing Motivations for Social Action** – Bryn Athyn College Diversity Speaker Series | Spring 2015

Syracuse, NY | Guest Speaker: **Inclusive Teaching = Effective Teaching** – ESF Binghamton Faculty Event | Spring 2015

Philadelphia, PA | Guest Speaker: **Teaching All Students via Universal Design for Learning** – Temple University Provost Teaching Academy | Spring 2015

Jersey City, NJ | Guest Speaker: **Inclusive Teaching = Effective Teaching** – New Jersey City University Faculty Summer Institute | Summer 2014

Schnecksville, PA | Guest Speaker: **Tips for Surviving College** – Lehigh Carbon Community College Student Leadership Conference | Fall 2012

Kutztown, PA | Keynote Address: **Lessons from Failure** – Act 101 Student Leadership Awards | Fall 2009

New Brunswick, NJ | Keynote Address: **Building Leadership Muscles** – HOBY Student Leadership Conference | Fall 2009

## SERVICE – COLLEGE AND UNIVERSITY COMMITTEES

*University of the District of Columbia*

**Middle States Self-Study Committee | Fall 2014 – Present**

**Intellectual Property Committee | Spring 2015 – Present**

**University-wide Assessment Committee | Fall 2015 – Present**

**University Portal Selection Committee | Fall 2015 – Present**

*Temple University*

**Academic Advisor Training Steering-Committee | Spring 2014 – Summer 2014**

**University Retention Committee | Spring 2014 – Summer 2014**

**College of Liberal Arts Teaching Awards Committee | Spring 2013 – Summer 2014**

**Teaching Learning and Technology Roundtable Faculty Committee | Fall 2013 – Spring 2014**

**Blackboard Feedback Team | Fall 2013 – Spring 2014**

**Retention and Student Success Academic Advisor Group | Fall 2013 – Spring 2014**

*Community College of Philadelphia*

**Student Affairs Assessment Committee | Fall 2011 – Spring 2013**

**Institution-Wide Assessment Committee | Fall 2011 – Spring 2013**

**Middle States Committee | Fall 2011 – Spring 2013**

**‘Achieving the Dream’ Committee | Fall 2011 – Spring 2013**

## **SERVICE – STUDENT ORGANIZATION ADVISOR**

*Temple University*

**Advisor, National Society of Collegiate Scholars | Summer 2013 – Summer 2014**

**Advisor, Multicultural Organizations | Fall 2009 – Fall 2011**

[Asian Student Association (ASA), Association del Estudiantes Latinos (Adel), Black Student Union (BSU), Organization of African Students (OAS), Temple University Phillipino Counsel (TUPAC)]

*Kutztown University*

**Advisor, Black Student Union | Fall 2005 – Spring 2007**

## **PROFESSIONAL AFFILIATIONS**

**General Member, Online Learning Consortium (OLC) | Fall 2014 – Present**

- Online Workshop Facilitator

**General Member, American Educational Research Association (AERA) | Fall 2013 - Present**

**General Member, Professional and Organizational Development Network in Higher Education | Summer 2013 – Present**

- Membership and Professional Development Committees
- 2015 National Conference. Program Co-Chair
- 2016 National Conference, Conference Co-Chair

**Proposal Reviewer, Lilly Conferences on Evidence-Based Teaching and Learning | Spring 2013 - Present**

**General Member, Universal Design for Learning Implementation and Research Network (UDL-IRN) | Spring 2011 - Present**

**General Member, Association for the Study of Higher Education (ASHE) | Spring 2011 - Present**

**General Member, Student Affairs Administrators in Higher Education (NASPA) | Fall 2010 – Spring 2014**

**General Member, National Association of Multicultural Educators (NAME) | Fall 2007 - Fall 2014**

**General Member, Pennsylvania Association of Multicultural Officers and Liaisons (PALOMA) | Fall 2006 - Fall 2011**

**General Member, National Association of Academic Advisors (NACADA) | Fall 2006 - Fall 2010**

**General Member, American College Personnel Association (ACPA) | Fall 2003 - Fall 2007**

- Member of African Heritage Committee
- Public Relations Chair

## **REFERENCES**

*References available upon request.*